

Pipes and Partners

Tracing cooperation and conflict in a public health policy.

12.G5c "Successful implementation of government policy often requires cooperation between many levels of government, as well as the cooperation of other public and private institutions..."

NAME _____

DATE _____

1 READ AND MARK _____ Read it twice

YOUR JOB Underline partners and roles. Circle reasons for disagreement. Mark how the compromise addresses them.

Replacing Riverton's Lead Service Lines

- ① Riverton is a fictional city replacing lead service lines, which connect water mains to buildings. Federal drinking-water rules establish protections; separate funding laws and programs support projects. In this example, EPA awards funding to the state, which finances approved local work. The state agency reviews plans and compliance. Riverton's utility locates pipes, notifies residents, hires contractors, and schedules work with property owners. County health staff explain health information. The case illustrates cooperation, not a universal funding or deadline rule.
- ② City engineers prepare a block-by-block plan. For this project, contractors need access agreements before entering private property. A plumbing company bids for the work, while a nonprofit holds multilingual meetings. The utility coordinates with public works staff to avoid repeatedly opening streets. Money, authority, skill, property access, and public trust come from different partners. Without coordination, funding alone cannot put crews in the right places at the right times.
- ③ The state sets an early reporting deadline to gather comparable records for oversight. Riverton objects that incomplete pipe records and too few inspectors make it unrealistic. State officials fear delayed protection; city officials fear rushed data will misdirect crews. In this fictional program, the state can approve a phased reporting schedule without waiving health requirements. Riverton reports verified records for highest-risk blocks first and hires inspectors using eligible program funds. The agreement preserves oversight while addressing local capacity; it does not erase every constraint.

2 ANSWER WITH EVIDENCE _____ Use the passage

1 How did federal funding and state authority reach Riverton's replacement project?

2 Name two partners other than the city and state, and explain what each contributed to the project.

3 What resources made Riverton say that the state's early reporting deadline was unrealistic?

4 How did the phased schedule respond to both the state's goal and Riverton's concerns?

3 YOUR TURN _____ Your own words

In four sentences, propose a fictional cooling-center plan. Name three partners and their roles, explain one conflict over goals or resources, and propose a solution that addresses it.

PART 1 • READ AND MARK

Underline partners and roles. Circle reasons for disagreement. Mark how the compromise addresses them. Accept any marking that follows this job and points at the right text.

PART 2 • ANSWERS

#	QUESTION	ANSWER
1	How did federal funding and state authority reach Riverton's replacement project?	EPA awards funding to the state, which finances approved local work and reviews plans and compliance.
2	Name two partners other than the city and state, and explain what each contributed to the project.	Examples: the plumbing company bids for work; the nonprofit holds multilingual meetings; county health staff explain health information; property owners provide needed access agreements.
3	What resources made Riverton say that the state's early reporting deadline was unrealistic?	Riverton had incomplete pipe records and a small inspection staff.
4	How did the phased schedule respond to both the state's goal and Riverton's concerns?	Reporting verified high-risk blocks first preserves oversight. Eligible funds add inspectors, addressing capacity without waiving health requirements.

PART 3 • YOUR TURN (SAMPLE ANSWER)

The city could provide recreation buildings while county health staff identify high-risk neighborhoods. A nonprofit could recruit volunteers and publicize locations. The city might want evening hours that exceed the available staffing budget. Partners could seek approved funding and stagger trained staff schedules while meeting safety requirements.

Accept partner roles supported by the passage. For the fictional plan, look for at least three partners with roles, a plausible conflict, and a solution addressing resources or goals without assuming legal requirements can simply be waived.